



THE UNIVERSITY OF
TENNESSEE
HEALTH SCIENCE CENTER.

Advisory Board Meeting

November 8, 2024

11:00 am

Healthy Tennesseans. Thriving Communities.

Ellie Young Remembrance and Moment of Silence

Healthy Tennesseans. Thriving Communities.

JR Ross Recognition

Healthy Tennesseans. Thriving Communities.

Campbell Clinic Recognition

Healthy Tennesseans. Thriving Communities.

Celebrating Seven Decades of Audiology and Speech Pathology

Healthy Tennesseans. Thriving Communities.

Chancellor's Update

Healthy Tennesseans. Thriving Communities.

College Updates from the Deans



Healthy Tennesseans. Thriving Communities.

College of Medicine

- AAMC 2024 Graduate Questionnaire
 - 93% overall satisfaction with Medical Education
- USMLE Board Exam Results
 - Step I pass rate: 93% UT / 91% National (2024 Interim Report)
 - Step II pass rate: 100% UT / 98% National (2023-24 Annual Report)
 - Step II mean score: 252 UT / 249 National (2023-24 Annual Report)
- Current Chair Searches
 - Medical Education: Interviewing finalists
 - Pathology: Applications in review
 - Pediatrics: Search committee to convene in December
- Golden Graduates Homecoming
 - October 30-November 1st, 2024
- Inaugural Resident and Fellow Research Day
 - November 21st, 2024, in SAC from 3-6 pm
 - Oral and poster presentations, refreshments served

College of Dentistry

Renewed Vision & Mission

- **Vision:** To take care of people
- **Mission:** To transform lives and oral health through
 1. Community engagement
 2. Educational excellence
 3. Developing professionals
 4. Patient care, and
 5. Research discovery



Taking care of...

Students

- ↑ class size
- New admissions rubric
 - Holistic evaluation
 - Increased alumni engagement
- Student culture initiatives

Faculty & Staff

- Professional Development Days
 - Staff & faculty
- New leadership development opportunities
- Revising HSI hiring plan

Tennesseans

- New clinical sites & partnerships
 - Kingsport: future phases
 - Savannah
 - Others
- Expanding access to patient care
- Clinical utilization in Memphis

College of Graduate Health Sciences

- Building 2025-30 Strategic Plan – Two stakeholder perspectives
 - Programs and students
 - **CGHS Advisory Board** – new engagement to build transferable skills
- Fall 2024 student body diversity index 70%, State is 61%
- >\$100K in gifts awarded for trainee independent research projects
- White Coat Ceremony October 23



College of Health Professions

Ceremonial Opening of the Newly Renovated facility for the Department of Audiology and Speech Pathology (UT Conference Center, Knoxville)

Friday October 25, 2024

- **~\$20M New Space in Knoxville**
 - Phase 1 – completed June 2021
 - Phase 2 – completed August 2024
- **65,000 square feet**
- **124 student teaching space**
- **Apartment simulation**
- **Indoor inclusive playground**
- **Feeding, swallowing, and voice suite**
- **Balance and tinnitus suite**
- **Student study rooms**
- **13 research laboratories**
- **Silverstein-Luper Alumni and Visitor Welcome Center**



College of Nursing

- Fall 2024 enrollment reaches 512, compared to 480 in 2023.
- College receives a \$1.5 million, 3-year grant from the U.S. Labor Department to support graduates' transition to rural/underserved hospitals.
- College earns 10-year accreditation of DNP and Certificate Programs from the Commission on Collegiate Nursing Education.
- College launches DNP for Nurse Executives.

College of Pharmacy

- College

- Dr. Jeremy Stultz was elected a Fellow in the American College of Clinical Pharmacy.
- Avis Distinguished Visiting Professorship held on October 11, 2024.
- Extensive curriculum revision is on-going.

- Student news:

- Pharmacy students placed in the top 4 (from 110 schools) in the Clinical Skills Competition of the American College of Clinical Pharmacy.
- APhA-ASP chapter won the Operation Immunization Regional Award and the Operation SUDs Regional Award at the APhA Midyear Regional Meeting.
- Student National Pharmaceutical Association (SNPhA) Chapter won “gold” in the Kroger Clinical Skills Competition.
- White Coat Ceremony, November 26, 2024

Capital Projects Update

Healthy Tennesseans. Thriving Communities.

Current Major Capital Renovation and Maintenance Projects

Healthy Tennesseans. Thriving Communities.

UT Health Science Center Capital Projects and Improvements

Gross Anatomy Lab (General Education Building)

- **Scope:** A state-of-the-art gross anatomy teaching and dissection facility.
- **Project Status:** Designer has been selected (BRG3s, Inc). The contract is with OCP for approval.
- **Construction Cost:** \$30,260,000
- **Substantial Completion Date:** TBD

Campus Roof Replacement

- **Scope:** Replace multiple buildings' roofs, parapets, and flashing. GMP, SAC, Physical Plant, Hyman, Van Vleet, Johnson, Link, Wittenborg, and 930 Madison Plaza.
- **Project Status:** Construction in progress. GMP, SAC, and Physical Plant work is completed. Currently working on the Van Vleet and Johnson buildings.
- **Construction Cost:** \$7,640,000
- **Substantial Completion Date:** December 2025

Nash Vivarium (Basement)

- **Scope:** Renovation of Nash Basement to provide consolidated vivarium research space for the Department of Physiology.
- **Project Status:** The project is currently under review with the designer for scope and program reduction.
- **Construction Cost:** \$22,690,000
- **Substantial Completion Date:** June 2025

Nash 4th Floor Buildout

- **Scope:** This project is to build out the 4th floor of the Nash.
- **Project Status:** Walls, Door Frames/Window Frames completed. HVAC is being installed throughout the floor.
- **Construction Cost:** \$11,500,000
- **Substantial Completion Date:** March 2025

807 Jefferson Building

- **Scope:** Provides upgrades to correct life safety issues to meet state Fire Marshall code requirements.
- **Project Status:** Roofing in progress. Asbestos survey in progress.
- **Construction Cost:** \$8,000,000
- **Substantial Completion Date:** March 2025

Hotel Demolition (955 & 959 Buildings)

- **Scope:** Demolition of the old hotel which also includes the two adjacent buildings, 955 and 959 Madison buildings
- **Project Status:** Currently in hazmat study. Demolition activity is scheduled to commence in December 2024.
- **Construction Cost:** \$19,370,000
- **Substantial Completion Date:** June 2026

Gross Anatomy Lab (General Education Building)

Scope: The renovation of the UT Health Science Center General Education Building would provide a state-of-the-art gross anatomy teaching and dissection facility – a necessity for the provision of top-quality education for Tennessee’s future health care workforce. Improving Laboratory Safety, Capacity and Flexibility, and Technology Integration.

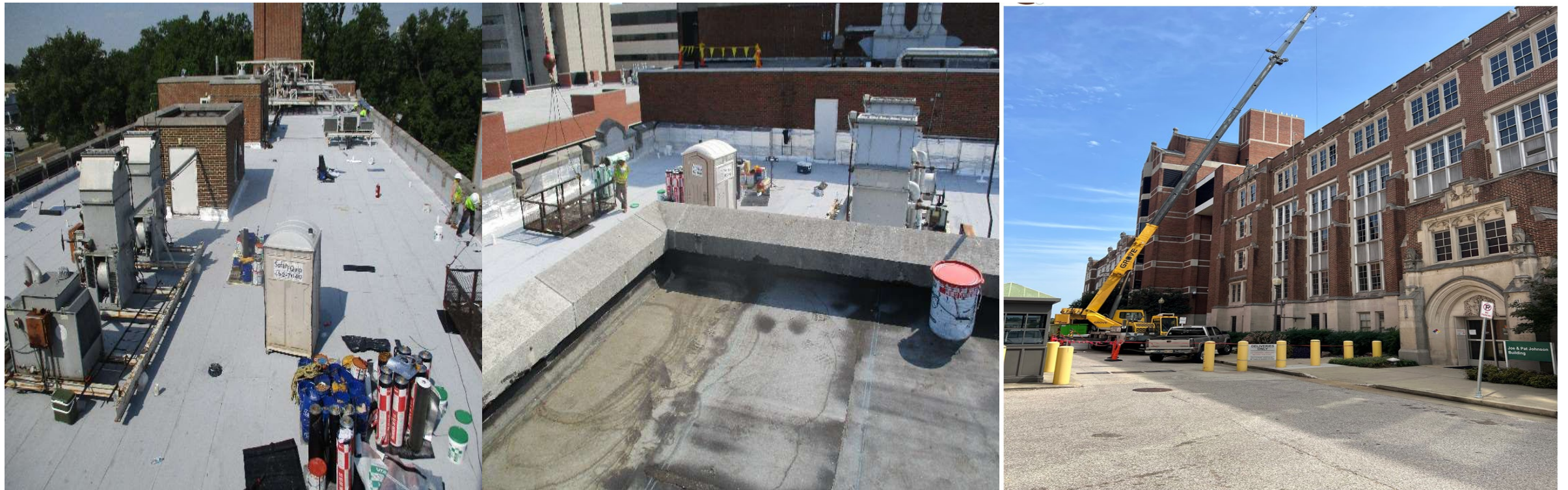
- Project Status: Designer has been selected (BRG3s, Inc). The contract is with Office of Capital Projects (OCP) for approval.
- Construction Cost: \$30,260,000
- Funding Source: State Funded
- Substantial Completion Date: TBD



Campus Roof Replacement

Scope: Replace multiple buildings' roofs, parapets, and flashing. GMP, SAC, Physical Plant, Hyman, Van Vleet, Johnson, Link, Wittenborg, and 930 Madison Plaza.

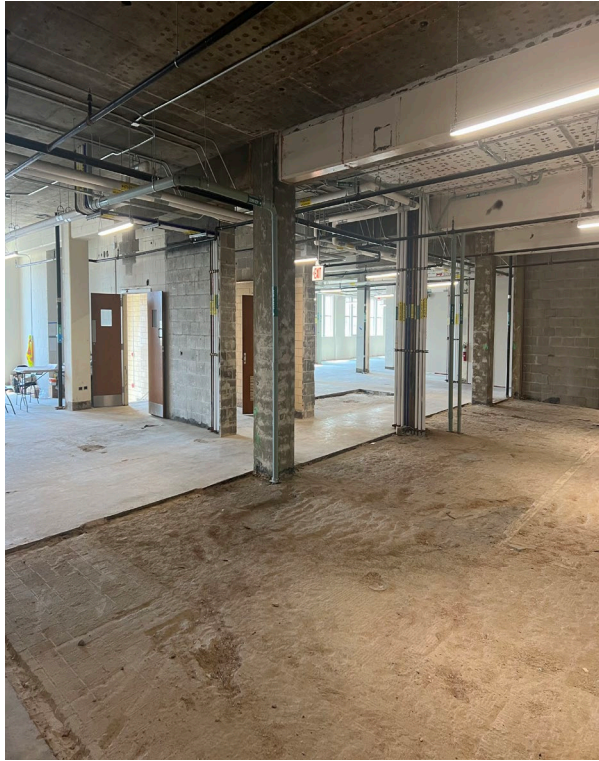
- Project Status: Construction in progress. GMP, SAC, and Physical Plant work is completed. Currently working on the Van Vleet, and Johnson buildings.
- Construction Cost: \$7,640,000
- Funding Source: State Funded
- Substantial Completion Date: January 2026



Nash Vivarium (Basement)

Scope: Renovation of Nash Basement to provide consolidated vivarium research space for the Department of Physiology.

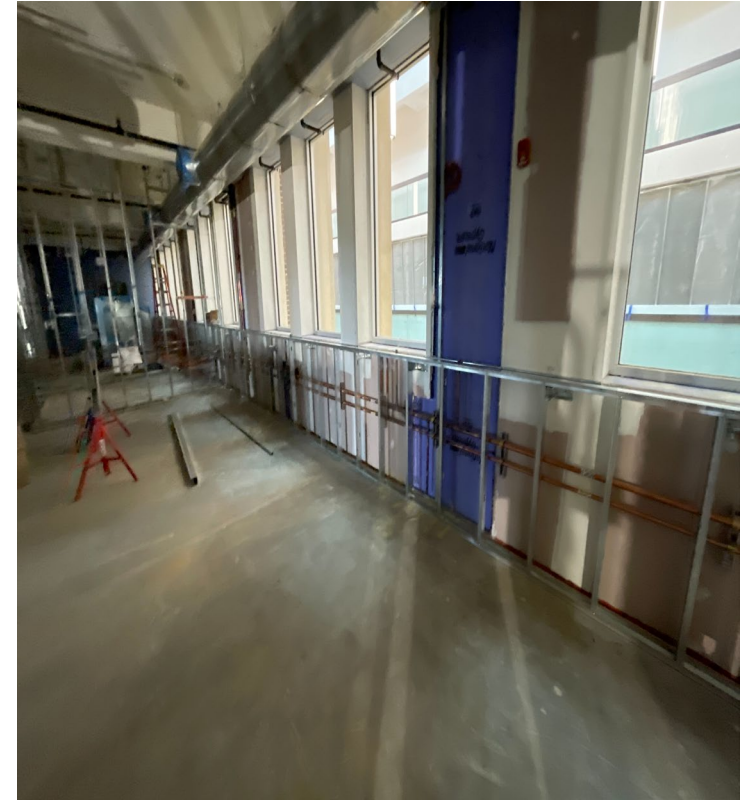
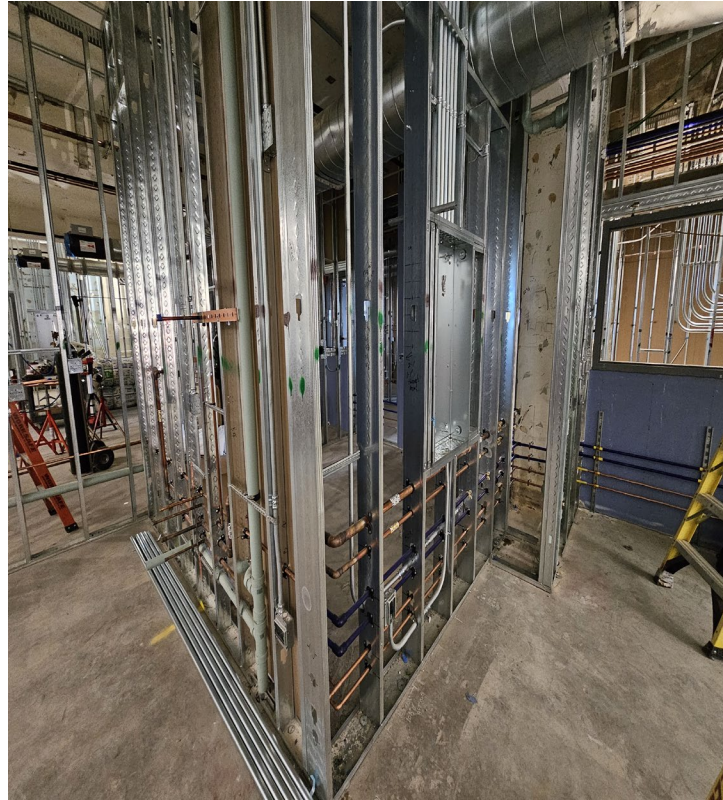
- Project Status: The project is currently under review with the designer for scope and program reduction.
- Construction Cost: \$22,690,000 (Currently be rescoped to allow for savings that can be directed toward the build out of the 5th floor of Nash.)
- Funding Source: State Funded
- Substantial Completion Date: April 2025



Nash 4th Floor Buildout

Scope: This project is to build out the 4th floor of the Nash.

- Project Status: Walls, Door Frames/Window Frames completed. HVAC is being installed throughout the floor.
- Construction Cost: \$11,500,000
- Funding Source: State Funded
- Substantial Completion Date: March 2025



807 Jefferson Building

Scope: Provides upgrades to correct life safety issues to meet state Fire Marshall code requirements.

- Project Status: Asbestos survey and inspection in progress.
- Construction Cost: \$8,000,000
- Funding Source: State Funded
- Substantial Completion Date: June 2025



Hotel Demolition (955 & 959 Buildings)

Scope: Demolition of the old hotel which also includes the two adjacent buildings, 955 and 959 Madison buildings

- Project Status: Hazmat study has been completed. Demolition activity is scheduled to commence in December 2024.
- Construction Cost: \$19,370,000
- Funding Source: State Funded
- Substantial Completion Date: February 2026



Campus Elevator Upgrades

Scope: This project will upgrade/replace the remaining elevators in the: Alexander, Coleman, GEB, Link, Madison, Hyman, and Madison Plaza

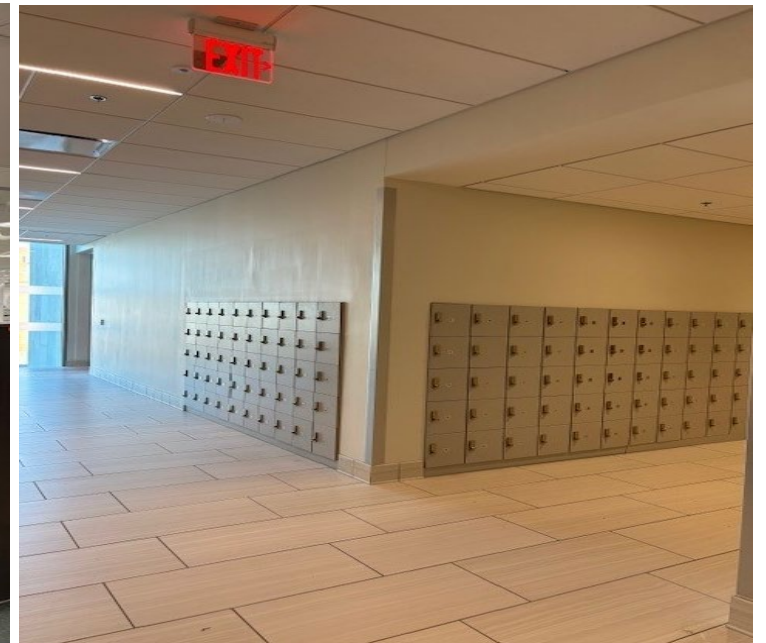
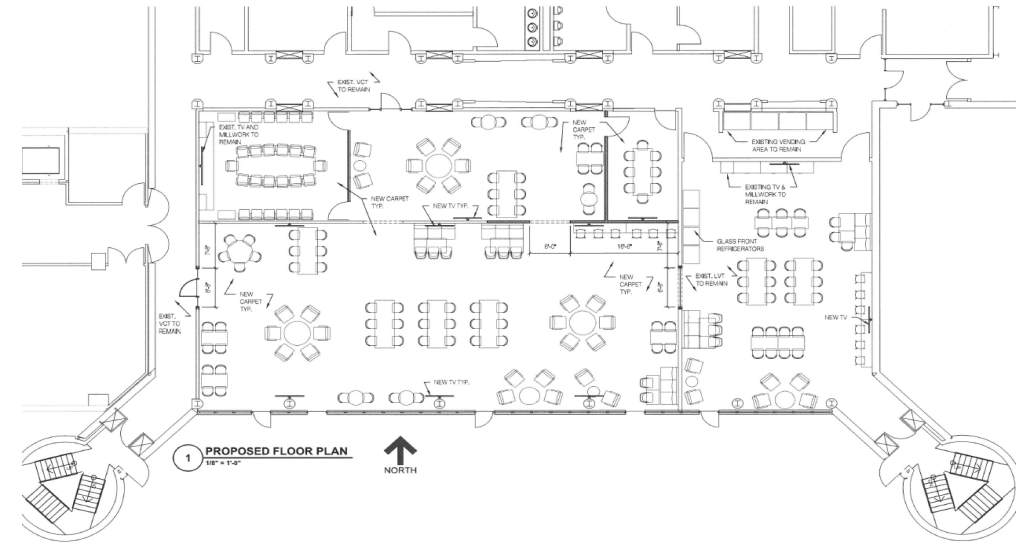
- Project Status: Hyman, 910, and Johnson are completed. Currently replacing 930 and will commence to 920.
- Construction Cost: \$8,220,000
- Funding Source: State Funded
- Substantial Completion Date: TBD



Dunn Dental Multiple Projects

Scope: The project is three major sub-projects that consist of renovating the former Executive Suit into student lounge and furnishing, replacement of 4th floor lighting fixtures and controls, grading lockers, and ADA entries.

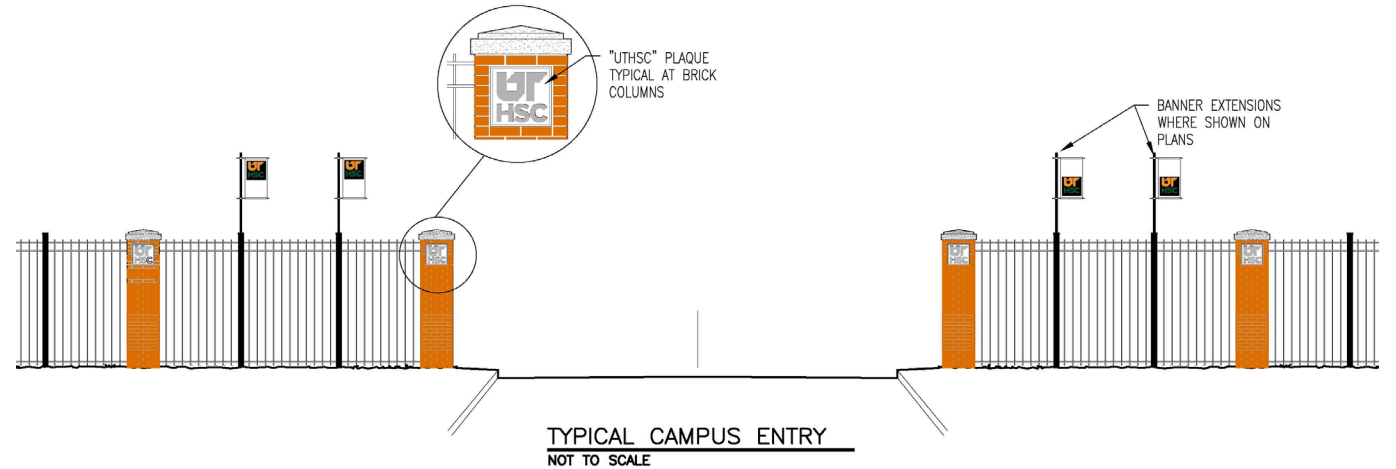
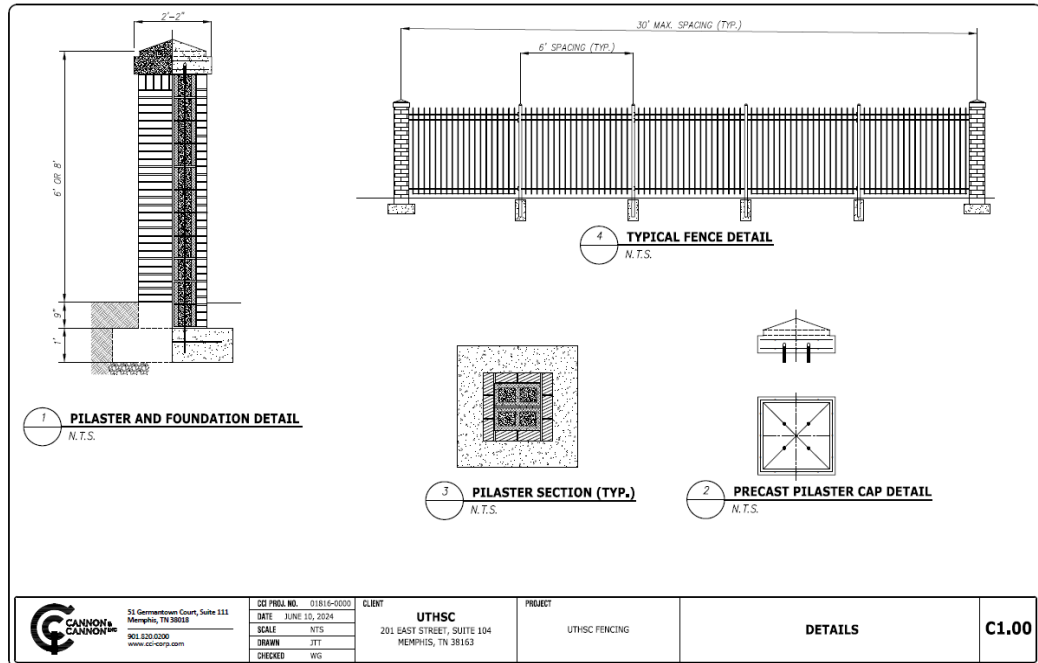
- Project Status: Has been approved by OCP and campus administration. Now preparing for November SBC agenda.
- Construction Cost: \$1,237,168
- Funding Source: Institutionally Funded
- Substantial Completion Date: TBD



Campus Fencing

Scope: Provide brick and metal fencing around areas on the UTHSC campus: R-Lot, V-Lot, X-Lot, O-C Lots, South & West borders of campus along MLK and S. Manassas. Green Space (SW corner of Madison and Dudley to NW corner of Union and Dudley)

- Project Status: The project has been submitted to OCP for system approval.
- Construction Cost: \$1,178,645
- Funding Source: Institutionally Funded
- Substantial Completion Date: TBD

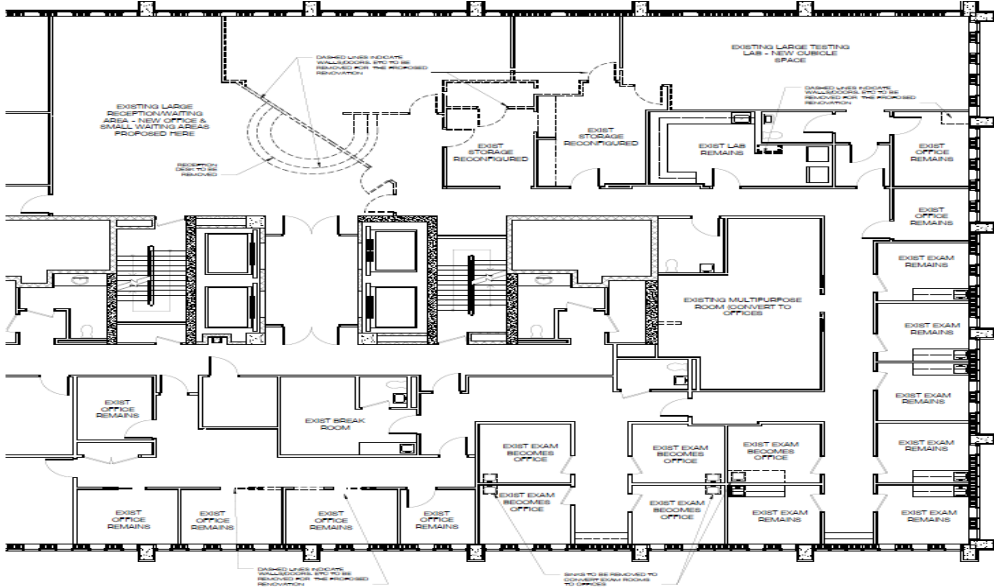


	33 Germantown Court, Suite 111 Memphis, TN 38102 901.820.0200 www.cc-corp.com	CDD PROJ. NO. 01816-0000 DATE JUNE 10, 2024 SCALE NTS DRAWN JTT CHECKED WIG	CLIENT UTHSC 201 EAST STREET, SUITE 104 MEMPHIS, TN 38163	PROJECT UTHSC FENCING	DETAILS	C1.00
--	--	---	---	--------------------------	---------	-------

920, 7th & 10th Floor Renovation (Preventive Medicine)

Scope: Provide clinical space for the relocation of Preventive Medicine from the Pauline building. New flooring and painting throughout the spaces

- Project Status: Project has been approved by OCP and designer was selected. Notice to proceed by Project Manager was issued for design phase.
- Construction Cost: \$720,000
- Funding Source: Institutionally Funded
- Substantially Completion: TBD



THE UNIVERSITY OF TENNESSEE
 Center
 Office of Architecture and Planning
 301 East Street - Memphis, Tennessee 38103
 Voice Phone: (901) 448-5051 - Fax Phone: (901) 448-7776

REVISED OFFICE AREA
 PRELIMINARY ARCHITECTURAL PLAN
 MEMPHIS, TN 38103

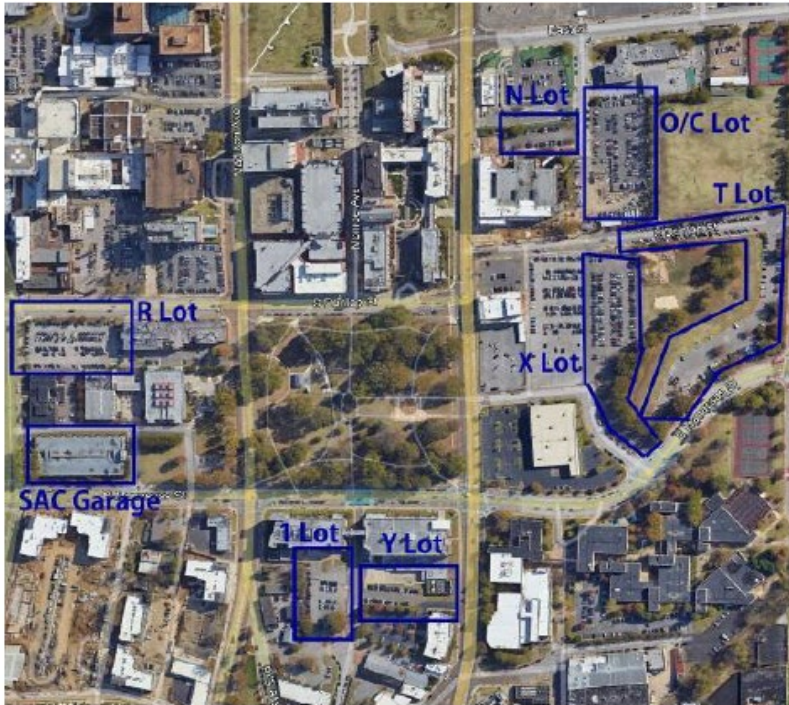
A-3



Campus Security Lighting

Scope: Lighting Upgrades for security including exterior replacement at various parking lots.

- Project Status: A kick-off meeting was held with the designer, and notice to proceed was issued to designer A2H, Inc. to begin DDP.
- Construction Cost: \$277,000
- Funding Source: State Funded
- Substantial Completion Date: TBD



Dunn Dental Vacuum System

Scope: The replacement of the existing dental vacuum system which includes engineering for the mechanical and electrical systems.

- Project Status: The project is waiting for parts to arrive which has a lead time of 8 to 10 weeks. The project is scheduled to commence mid to late October.
- Construction Cost: \$241,121
- Funding Source: Institutionally Funded
- Substantial Completion: December 2024

PLUMBING GENERAL NOTES

1. INSTALL PLUMBING IN ACCORDANCE WITH MANUFACTURER'S INSTRUCTIONS.
2. COORDINATE PLUMBING WITH ALL OTHER TRADES TO AVOID INTERFERENCES.
3. FIELD VERIFY ALL UTILITY CONNECTIONS FOR SIZE, LOCATION AND DEPTH PRIOR TO START OF WORK.
4. COORDINATE EXISTING LOCATION OF PIPES AND TRAYS WITH ALL MECHANICAL, ELECTRICAL, AND OTHER TRADES.
5. VERIFY LOCATION OF EXISTING UNDERFLOOR SERVICE RINGS, AND SERVICE, CONDUIT, ELECTRICAL, AND OTHER TRAYS TO BE MAINTAINED OR MODIFIED IN ACCORDANCE WITH THE REQUIREMENTS OF THE CONTRACTOR TO MAINTAIN EXISTING TRAYS AT THE SAME LOCATION AS NOTED TO BE IN PLACE.

PLUMBING LEGEND

HEAVY LINE UNDERLINES INDICATES NEW WORK
LIGHT LINE UNDERLINES INDICATES ITEMS TO BE DEMOLISHED
DOTTED LINE UNDERLINES INDICATES ITEMS TO REMAIN
DASHED LINE UNDERLINES INDICATES ITEMS TO BE RELOCATED
DASHED LINE UNDERLINES INDICATES ITEMS TO BE RELOCATED
DOTTED LINE UNDERLINES INDICATES ITEMS TO REMAIN
DOTTED LINE UNDERLINES INDICATES ITEMS TO BE RELOCATED

MECHANICAL SPECIFICATIONS

1. ALL MECHANICAL WORK SHALL COMPLY WITH THE LATEST EDITION OF THE MECHANICAL CONTRACT DOCUMENTS.
2. FOR ALL PERMITS AND FEES REQUIRED TO ACCOMPLISH THE WORK INDICATED HEREIN.
3. MECHANICAL MATERIALS AND WORKMANSHIP SHALL MEET THE REQUIREMENTS OF THE MECHANICAL CONTRACT DOCUMENTS.
4. CONTRACTOR SHALL VERIFY THE WORKMANSHIP OF EXISTING MECHANICAL WORK AND VERIFY THAT THE WORK IS IN ACCORDANCE WITH THE REQUIREMENTS OF THE MECHANICAL CONTRACT DOCUMENTS.
5. CONTRACTOR SHALL VERIFY THE WORKMANSHIP OF EXISTING MECHANICAL WORK AND VERIFY THAT THE WORK IS IN ACCORDANCE WITH THE REQUIREMENTS OF THE MECHANICAL CONTRACT DOCUMENTS.
6. CONTRACTOR SHALL VERIFY THE WORKMANSHIP OF EXISTING MECHANICAL WORK AND VERIFY THAT THE WORK IS IN ACCORDANCE WITH THE REQUIREMENTS OF THE MECHANICAL CONTRACT DOCUMENTS.
7. CONTRACTOR SHALL VERIFY THE WORKMANSHIP OF EXISTING MECHANICAL WORK AND VERIFY THAT THE WORK IS IN ACCORDANCE WITH THE REQUIREMENTS OF THE MECHANICAL CONTRACT DOCUMENTS.
8. CONTRACTOR SHALL VERIFY THE WORKMANSHIP OF EXISTING MECHANICAL WORK AND VERIFY THAT THE WORK IS IN ACCORDANCE WITH THE REQUIREMENTS OF THE MECHANICAL CONTRACT DOCUMENTS.
9. CONTRACTOR SHALL VERIFY THE WORKMANSHIP OF EXISTING MECHANICAL WORK AND VERIFY THAT THE WORK IS IN ACCORDANCE WITH THE REQUIREMENTS OF THE MECHANICAL CONTRACT DOCUMENTS.
10. CONTRACTOR SHALL VERIFY THE WORKMANSHIP OF EXISTING MECHANICAL WORK AND VERIFY THAT THE WORK IS IN ACCORDANCE WITH THE REQUIREMENTS OF THE MECHANICAL CONTRACT DOCUMENTS.

VACUUM PUMP SCHEDULE

NO.	LOCATION	TYPE	SEPARATOR	APPROXIMATE HEIGHT	APPROXIMATE DIAMETER	APPROXIMATE WEIGHT	APPROXIMATE VOLUME	REMARKS	DATE
1									
2									
3									
4									
5									
6									
7									
8									
9									
10									

PLUMBING SEISMIC RESTRAINT SCHEDULE

ITEM	SEISMIC RESTRAINT METHOD	SEISMIC SPECIAL INSPECTION REQUIRED

SEISMIC RESTRAINT NOTES

1. PROVIDE SEISMIC RESTRAINT FOR PLUMBING SYSTEM COMPONENTS AS DESCRIBED IN PLUMBING SEISMIC RESTRAINT SCHEDULE.
2. THE SYSTEMS OF SPECIAL INSPECTION COMPONENTS TO BE DESCRIBED IN PLUMBING SEISMIC RESTRAINT SCHEDULE SHALL BE APPROVED BY THE DESIGN PROFESSIONAL.
3. THE DESIGN PROFESSIONAL SHALL BE NOTIFIED OF ANY CHANGES TO THE SEISMIC RESTRAINT SCHEDULE PRIOR TO THE COMMENCEMENT OF WORK.
4. THE CONTRACTOR SHALL BE RESPONSIBLE FOR THE SEISMIC RESTRAINT DESIGN AND FOR THE SEISMIC RESTRAINT SCHEDULE.
5. THE CONTRACTOR SHALL BE RESPONSIBLE FOR THE SEISMIC RESTRAINT INSTALLATION AND FOR THE SEISMIC RESTRAINT SCHEDULE.
6. THE CONTRACTOR SHALL BE RESPONSIBLE FOR THE SEISMIC RESTRAINT MAINTENANCE AND FOR THE SEISMIC RESTRAINT SCHEDULE.

SPECIAL INSPECTION SCHEDULE: SEISMIC RESISTANCE PLUMBING COMPONENTS

DESCRIPTION AND INSPECTION TEST	CONTINUED INSPECTION REQUIRED	PERMANENTLY REMOVE FROM SERVICE

SEPARATOR EQUIPMENT SCHEDULE

NO.	LOCATION	TYPE	APPROXIMATE HEIGHT	APPROXIMATE DIAMETER	APPROXIMATE WEIGHT	APPROXIMATE VOLUME	REMARKS	DATE
1								
2								
3								
4								
5								
6								
7								
8								
9								
10								

© VACUUM PUMP SCHEDULE



Comprehensive Space Utilization Study

Healthy Tennesseans. Thriving Communities.

Campus Space Utilization Study

STEP 1 DATA GATHERING AND ORGANIZING



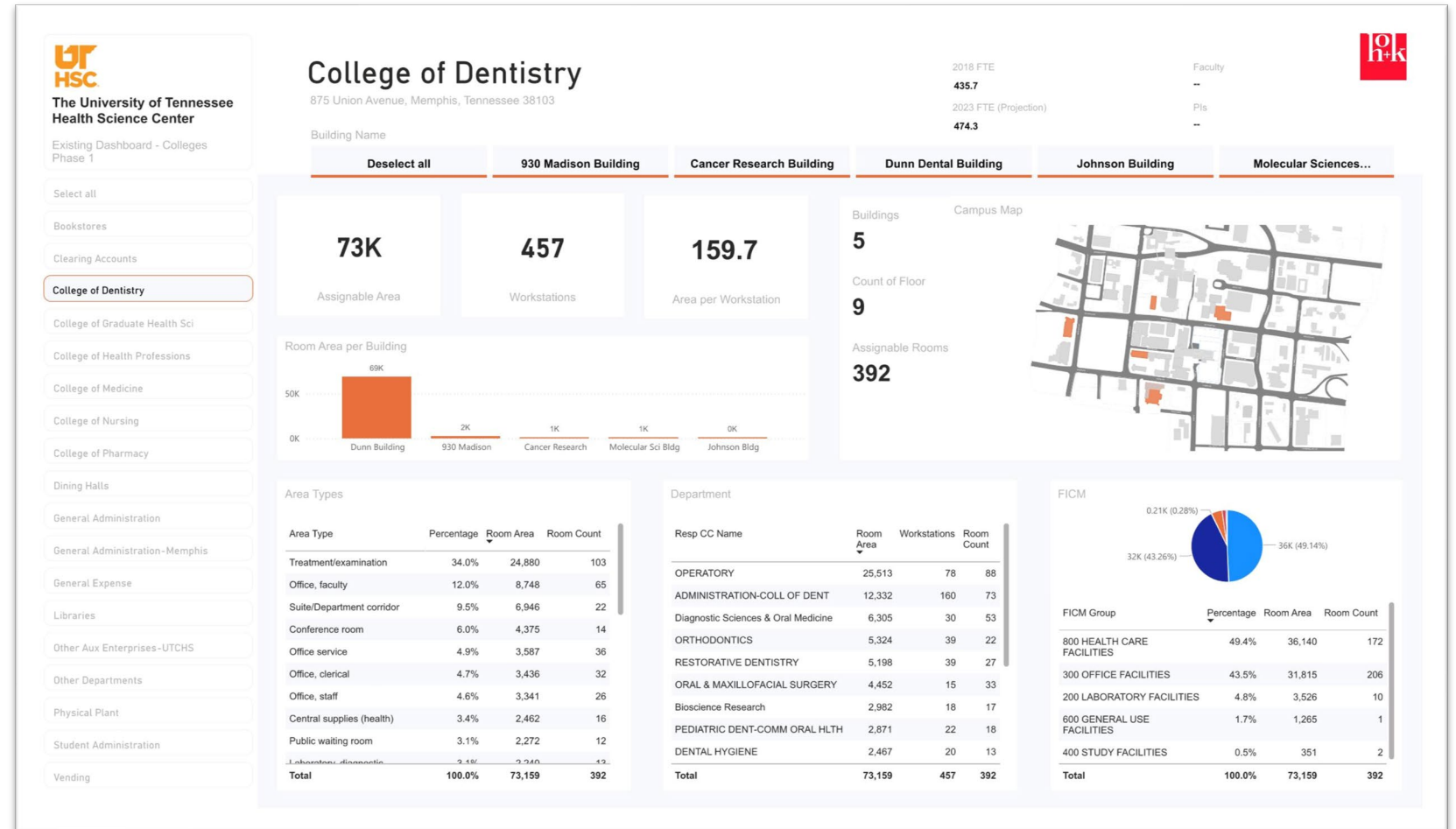
NEXT STEPS ANALYSIS AND PLANNING OPTIONS



Organize Existing Data Dashboard – COLLEGES

College dashboard

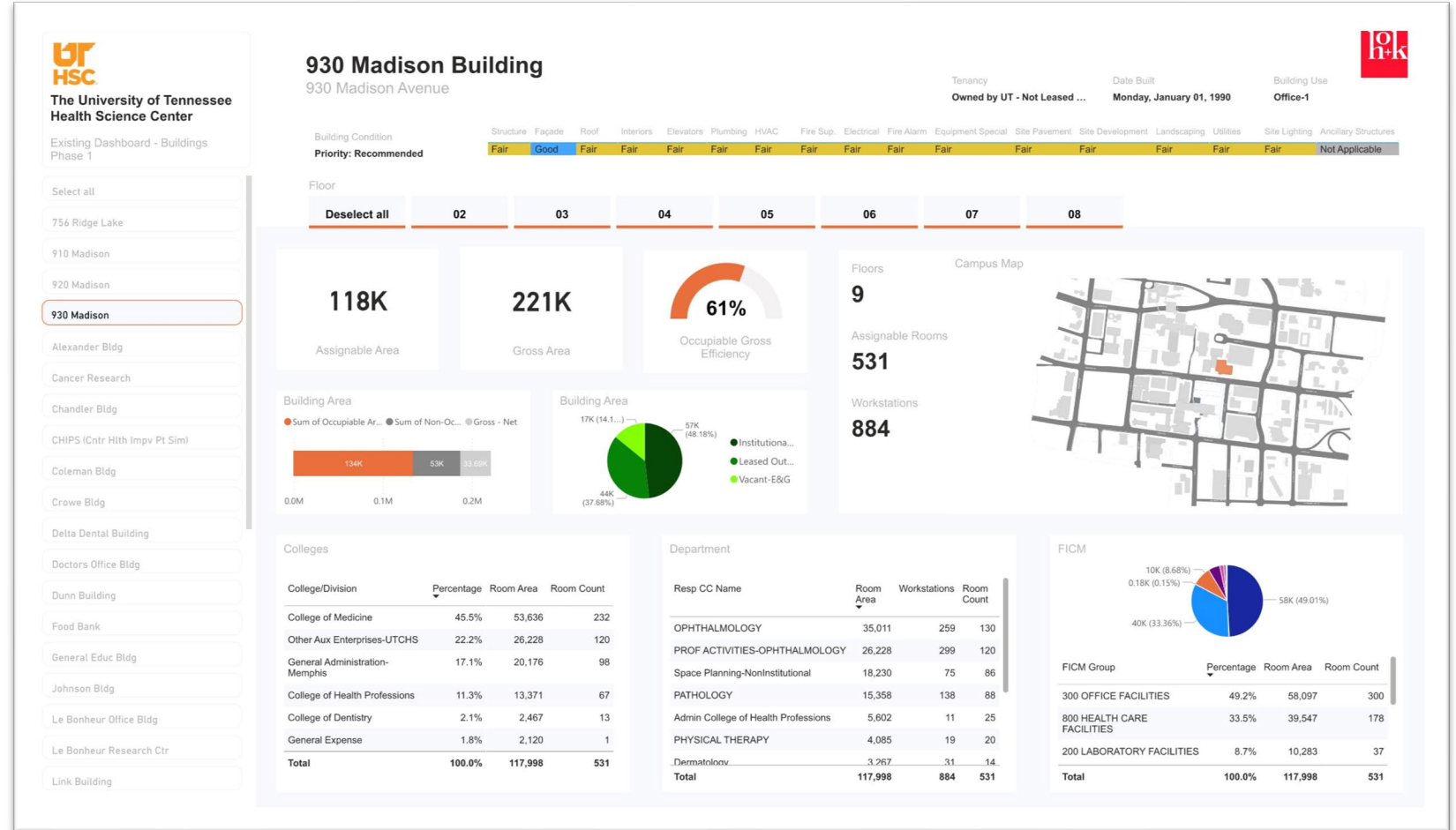
- List college information
 - Address
 - 2018 FTEs
 - 2023 FTEs
 - Faculty count
 - PI count
 - Buildings
- Track key metrics (Can filter by building)
 - Assignable Area
 - Workstations
 - SF per workstation
 - Room area per building
- Organize room use by (Can filter by building)
 - Area type
 - Department
 - FICM codes



Organize Existing Data Dashboard – BUILDINGS

Building dashboard

- List building information
 - Address
 - Tenancy
 - Use
 - Date Built
 - Building Condition
 - Floors
- Track key metrics (Can filter by floor)
 - Assignable Area
 - Gross Area
 - Efficiency %
 - Room Usage
 - Workstations
- Organize room use by (Can filter by floor)
 - College
 - Department
 - FICM codes



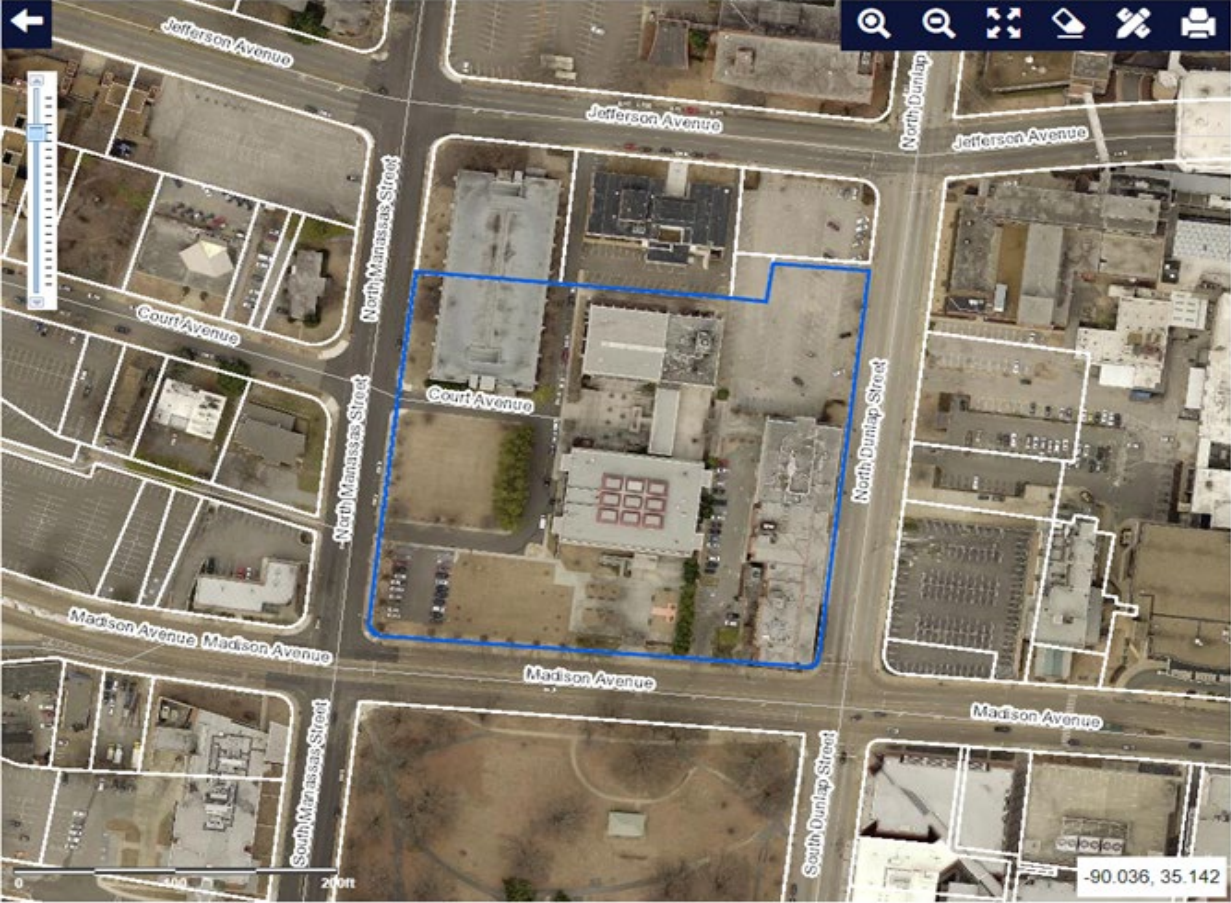
New Capital Projects and Molecular Sciences Building Sale

Healthy Tennesseans. Thriving Communities.

MSB Building Sale

Scope: UT Health Science Center is currently in negotiations with Regional One Health for the sale of the Molecular Science Building and the parking lot adjacent to the Adam Pavilion Building. These discussions are part of strategic efforts to optimize resource utilization and foster collaborative opportunities between the two institutions.

- Project Status: UT Board of Trustees approved the master plan amendment needed to proceed with the disposal of the said properties. Appraisals have been received and we are working on a STREAM approved sale instrument. Once we have agreement on a sale price, this will need to go back to the UT BOT and ultimately the State Building Commission for approval



College of Medicine Interdisciplinary Building

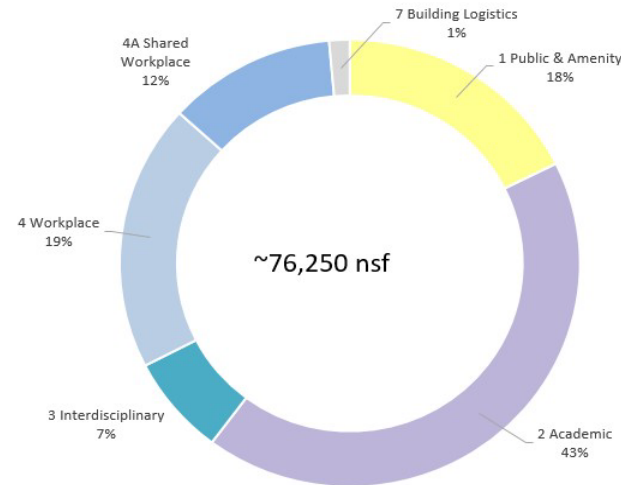
Guiding Principles Summary

- Forge an **identity** and **welcoming home** for the **College of Medicine**.
- A strong commitment to an **interdisciplinary** approach to support the **UTHSC** mission and vision.
- A place that fosters **collaboration** and enhances the vibrant **culture** between colleagues and learners.
- Establish a **state-of-the-art** facility that attracts and recruits learners, faculty/staff, and researchers.
- Design a building that **meets today's needs** while **seamlessly adapting** to the needs of the future.

PROGRAM SUMMARY – CORE

Spaces	Proposed Total NSF
1 Public & Amenity	13,465
2 Academic	32,460
3 Interdisciplinary	5,500
4 Workplace	14,702
4A Shared Workplace	9,022
5 Clinical Research	0
6 Clinical	0
7 Building Logistics	1,100
Grand Total	76,249

Net target ~150,000-160,000 NSF



Building Cost - Size



"Recruit the top students and faculty."

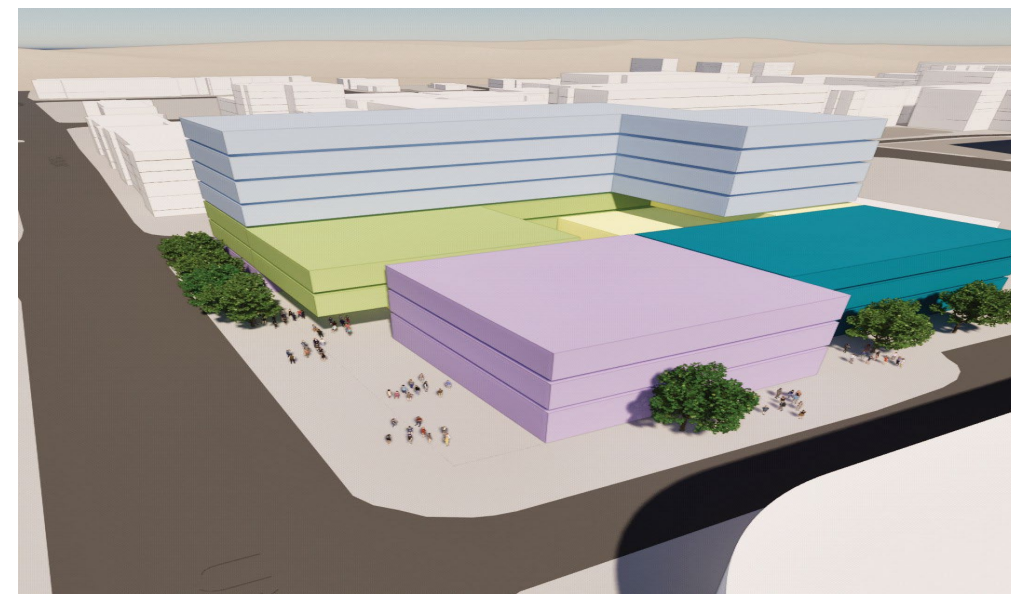
"Would love this to be a destination campus and healthcare center."

"... flexible, contemporary learning environment for medical students..."

"Improve the health outcomes for the people of Tennessee."

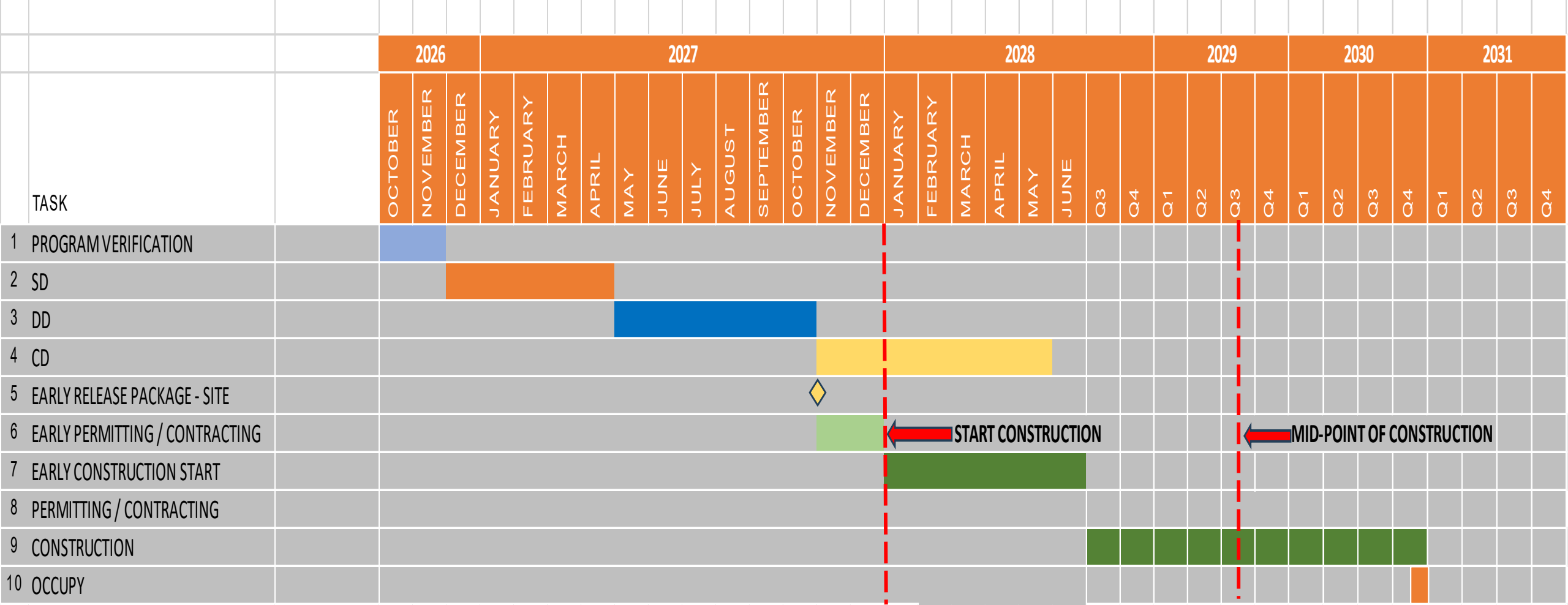
"... enhance the experience for students..."

College of Medicine Interdisciplinary Building



Design Schedule

UTHSC COMIB



Capital Planning Next Steps

Capital Master Plan Update

- A comprehensive review of our current Capital Masterplan will be launched (Spring 2025)
- Updates to such will be informed:
 - Revised plans for the College of Medicine Interdisciplinary Building
 - The Comprehensive Space Utilization Study
 - A campus strategy on current and future parking needs
- Capital Masterplan Update will ensure that we recognize our statewide mission and incorporate the needs for future facilities at our regional campuses
- Work toward a proactive posture when it comes to capital maintenance
- Develop a strategy around managing existing and new parking needs on the Memphis campus
- A Capital Projects update will be provided to the Advisory Board on an annual basis going forward

2025 Meeting Schedule

Healthy Tennesseans. Thriving Communities.

Other Business Feedback and Discussion

Healthy Tennesseans. Thriving Communities.

**Please remain in the
Mooney Library for lunch**



Healthy Tennesseans. Thriving Communities.