



THE UNIVERSITY OF
TENNESSEE
HEALTH SCIENCE CENTER.

PLANNING & BUDGET COUNCIL MEETING MINUTES

Date: December 16, 2024

Time: 2:00 PM

Voting Members	Title	Present?
Raai Kurapati	Executive Vice Chancellor and COO-CFO	Yes
Byerly	AVC for Research	Yes
Dr. Cindy Russell	VC for Academic, Faculty and Student Affairs	No
Dr. Jessica Snowden	VC for Research	Yes
Dr. Wendy Likes	Dean - Nursing	Yes
Dr. Nick Verne	Interim Executive Dean - Medicine	Yes
Dr. Reginald Frye	Dean - Pharmacy	Yes
Dr. Kristi Forman	Director of Admissions Operations	No
Dr. Tracy McClinton	President, Faculty Senate	No
Dr. Ken Tilashalski	Dean - Dentistry	No
Dr. Charles Snyder	VC for Student Success	Yes
Non-Voting Members	Title	Present?
Michael Ebbs	AVC, Financial Strategy	Yes
George Ninan	AVC, Financial Operations	Yes
Melissa Moore	Associate General Counsel	No
Benjie Harmon	AVC Financial Planning and Budget	Yes

Approve Agenda & Minutes from Prior Meetings

- **AGENDA:** The agenda was reviewed, Mr. Raaj Kurapati called for a motion to accept, which was then made by Dr. Wendy Likes. A second was made by Dr. Charles Snyder.
- **MINUTES:** Minutes from the November 5, 2024 meeting were reviewed. Mr. Kurapati called or a motion to accept, which was made by Dr. Wendy Likes. A second motion was made by Dr. Charles Snyder.



- **Medical School Dean Search**
- Mr. Kurapati gave a brief update on the search. He stated that the applicant pool was very promising and the initial zoom interviews went well. The committee is now determining which candidates to bring to campus for the next round of interviews.

- **Update on Revenue Allocation Model – Anaplan Phase 1 Implementation**
- Raaj gave a brief update on the purpose of phase 1 of the Anaplan Implementation and the initial phase of the Hybrid RCM. He relayed that the initial phase would solely look to allocated tuition and that it would be allocated either 75/25 or 80/20, respectively to the college and the remainder held centrally.

Indirect Cost Recovery and allocation has not been started yet and will be a future phase.

George gave an update from his call earlier in the day with the Spaulding Ridge team and where we are in tying out revenue into the model data hub.

Closing Statements

- Benjie discussed the process related to our tuition simplification process and how we are looking to be more strategic as we move forward with tuition. Tuition will not be adjusted across the board, but will be done by each individual college/program strategically by looking at both quantitative and qualitative factors such as ranking of peer institutions and competitors and their pricing in comparison with our specific rankings and pricing structure.



Additionally, an international pricing strategy is also being developed.

We will meet individually with each dean and college business officer/budget officer to go over our proposed adjustments prior to final approval.

Closing Statements

- Benjie Harmon ended the meeting at approximately 2:35PM.