

## *Draft Minutes*

THE UNIVERSITY OF TENNESSEE HEALTH SCIENCE CENTER

# FACULTY SENATE

May 11, 2010  
GEB A304

**Members present (n=40):** Anita Airee; Beth Bowman; Lawrence Brown; John Buolamwini; Joseph Callaway; F. Hammond Cole; Leilani Collins; George Cook; Patricia Cowan; Patricia Cunningham; Maggie DeBon; Martin Donaldson; David Hamilton; Edward Harris; Janet Harrison; Peg Hartig; Wyenona Hicks; Mary Ellen Hoehn; Monica Jablonski; Eldridge Johnson; Karen Johnson; Brian P. Kelly; Abbas Kitabchi; Edward Lazarus; Maurice Lewis, Michael McDonald; Richard Nollan; Rob Nolly; Tommie Norris; Helena Parfenova; Anthony Lynn Patterson; Rebecca Reynolds; Phyllis Richey; Robert Schoumacher; Susan Senogles, Richard Smith; Sidney Stein; Junling Wang; Thad Wilson; Audrey Zucker-Levin

**Academic Affairs Representative:** Cheryl Scheid; Cindy Russell

**Guest:** Kelley Evans; Mari Giancarlo; Maria Gomes-Solecki; Tim Hottel; Irma Jordan; Ramesh Krishnan; Michael Levin; Merry Sebelik; Joe Swanson; Ajay Talati; James S. Williams; Lin Wu; Robert W. Wake

**Members absent (n=39):** Ronald Adkins; Harry Baddour, Vicki Baselski; Tiffany Bee; Joel Bessoff; Howard Bromley; Jacqueline Burchum; Robert Canada; Susan Crim; Rolland Dickerson; Alejandro Dopico; Cecilia Dowsing-Adams; Marion Dugdale; Allen Edmonson; Allea English; Zheng Fan; Amado Freire; Detlef Heck; Amanda Howard-Thompson; Lisa Jennings; Terreia Jones; Alexander Matthew; Leslie McKeon; Abubakar Naida; Susan Neely-Barnes; Ann Nolen; Richard; Karen Olson; Tayabeh Pourmotabbed; Yeshwant Rawal; Fabio Re; Sandeep Samant; Parker D. Suttle; Edwin Thomas; Shelly Timmons; Sherry Webb; Glenn Wetzell; April Williams; Bruce Woodworth; Nadeem Zafar

Interim Chancellor Schwab was introduced by Parker Suttle to present the "State of the Campus" address:

- Strengths
  - 3 campus system with statewide reach
  - 6 major partner teaching hospitals
  - 6 well defined successful Colleges
  - Very strong educational programs
    - Full accreditation of all colleges
      - Maximum time accreditations
      - Growing class sizes in most colleges
      - Growing range of class offerings

- Largest post graduate programs in state
    - Advanced training
      - Certificates, residencies and fellowships
  - Graduation rates in the high 90<sup>th</sup> percentile
    - Certification exam rates match graduation rates.
  - Largest provider of health care professionals for the state
- Goals
  - Maintain and grow educational excellence
    - Core mission
  - Increase research portfolio
    - Move from 100million to 200 million
    - Move from respectable to top tier
  - Increase and excel in clinical care
    - Add new programs of national stature
    - Increase clinical revenue
- Challenges
  - State allocation down 30% in 3 years
  - No UT hospital obligated to provide us with funds
  - A history of state under investment in campus facilities.
- Achievement of goal
  - Performance 2009-2010
    - Education, research patient care ....strong
      - despite budget crisis
  - Education:
    - six colleges
      - strong enrollment
      - increased programs
    - ARRA funds (repair our campus)
      - GEB and other education building improvements
      - Study areas/labs
      - Lecture halls
      - Student amenities
      - SASS overhaul
    - Maintaining diversity: student makeup
      - Approaches the 16-17% African American demographic of our state
      - Minority students advance, graduate and pass national exams at the same rates as the class average.
    - Advanced training
      - >1100 advanced trainees, residents, and fellows

- 3 campus/6 colleges
          - >90 fully accredited programs
  - Education Financing
    - Class size/tuition increase and associated revenue
      - Incremental revenue building over 4 years; when fully mature \$2.5-4million
    - GME increase
      - In negotiation; projected to be >\$4million
      - Offset orange dollars to meet mission expectations, full offset is 2 years away
  - Education expansion strategy
    - State needs
    - Strong applicant pool
    - Financially Wise
  - Dentistry, medicine, pharmacy have expansions in process
  - Nursing is preparing Expansion Plan
    - DNP
  - Allied Health
    - New Dean will make new changes
- Research funds
  - NIH Up sharply
  - Funding Non NIH
    - Other federal approx \$5 million
    - State and private approx \$50 million
- TN clinical trials association
  - Non profit 501 C3
- ARRA NIH Stimulus Grants
  - Total of approx \$24.6 million over 2 years
  - Notable big grant awards that span new opportunities
- National Acclaim
- RBL
- Strategic Research Expansion Plan
  - Focus on areas of strength
    - Defined areas includes all colleges
      - Infection, inflammation and immunity
      - Cardiovascular, obesity, diabetes
      - Neuroscience
    - Equipment committee
      - All colleges represented
    - Start up Committee
      - All colleges represented on committee
- Short term

- \$12 million start up and equipment funds ARRA
  - Orange salary by reassigning orange dollars
- Longer term
  - In three years sustainable plans require indirects to return into start-up pool
  - Orange salary must continue to be reclaimed by reassignment.
- Memphis Research Consortium
  - Jan 2010 Gov Bredesen signed a higher education reform bill
- Consortium members;
  - UTHSC
  - U of M
  - St. Jude
  - Local Bio Med and Transport Industry
- Research Collaboration
- Political Funds Flow
- Close ties with ORNL
- St. Jude
- Clinical Growth
  - Over past 6 years we have grown our clinical revenue
  - Must create more nationally recognized clinical centers
    - Existing:
      - Transplant
      - Eye center
      - Trauma
      - Neuroscience
    - Getting there
      - Pediatric cardiovascular
      - Orthopedics
      - MFM
      - Pediatric neuroscience
  - Institute Model
    - Integrated care delivery system
      - All providers regardless of department
      - Hospital services/technical services
      - Clinical Research
- Challenges
  - We are not going to meet the primary care needs of the nation
  - Innovative programs such as the DNP and others grown to fill the needs of the state and nation
  - Primary care needs to become Team care
    - COP and CON have been leaders here
    - UT CON is leader National DNP

- Health care changes/predictions
      - Integrated team based multi-practitioner clinical practice
        - Starting with primary care
        - Medical home model
      - Integrated team based clinical education
        - Allied health
        - Medicine
        - Nursing
        - Pharmacy
    - Finances: NEW ERA
      - The state budget has not recovered
        - Will not be for some time
        - Some orange reductions are unavoidable
        - As few as possible
        - Our hand is pushed by Freedom of Information Act
          - Negotiations in progress Colleges-Campus
      - We must raise our own funds to carry out our Mission and accomplish our goals.
    - New Clinical strategy
      - Partner hospital joint ventures
      - Better contracting rates
      - Much better technical revenue
      - Direct academic support payments
      - UT LeBonheur first
  - Advanced training
    - Negotiated improvement in hospital....
  - State Legislature: Provider Bed Assessment
    - Programs providing payments with 30% from state plus 70% federal match
    - State declined to pay
    - TN hospital Assoc advanced Bill to pay state portion
    - Congress Approved
      - 23 million to UT (stable)
      - 140 Million to our UT teaching hospitals (Increase)
      - MED survival
  - Philanthropy
  - THEC funding formula
    - UTHSC is a non formula unit
    - Even non formula units have a formula
    - Our % payment of formula is lower than other non formula units
    - Going back before THEC to address this
- Financial summary;
- State budget: down

- Tuition: Up
- Clinical revenue: total up
- Advance training revenue: up
- Hospital direct academic payments: first agreement ever, will mature over 2-4 years
- Stimulus funds one more year- focused use areas, Buildings and repairs
- Philanthropy: up

Chancellor Schwab answered a few questions after his presentation and returned the floor to Parker Suttle to continue with the annual Faculty meeting.

#### Presentations of Faculty Senate Awards

##### Presidential Citation Award:

Presented by Karen Johnson:

Posthumously to Grant Somes PhD Accepted by his wife, Brenda

##### Certificate of Appreciation

Jeddie Maxwell

##### Senator of the Year

Phyllis Richey

##### Administrator of the Year

Dr. Patters

##### Presidential Citation Awards

Brad Terhune

Todd Barber

##### Certificate of Appreciation

Audrey Zucker-Levin

#### Annual report to the Faculty Senate by President Suttle

##### 2009-2010 Highlights:

##### Major Committee Projects:

Budgets and Benefits – Pat Cunningham

Promotional Pay raise policy proposal

Clinical Affairs – Bob Schoumacher

Clinical aspects of Faculty Handbook

Educational Policy – Richard Smith

A/V (pod casting) policy

Faculty Affairs – Beth Bowman

Upward Evaluation Survey

Faculty Computing – Phyllis Richey

Expansion of electronic access to campus resources

Videoconference, Web cast, Xythos, iTunes U

Legislative Resources – Martin Donaldson

UT Day on the Hill

Research Affairs – Fruz Pourmotabbed  
Major equipment database

UTHSC Faculty Handbook  
Handbook Committee

BoT approved revised Faculty Handbook section Feb 26,  
2010

OGC, VC for Academic Affairs, UT President  
Signed off on April 20, 2010  
Website now current

Parker thanked the faculty senate executive committee and the committee chairs, Cheryl Scheid, the interim chancellors Wall and Schwab, and Vice Chancellor Brown.

Parker then recognized the retiring senators.

Transition of Office -- Installation of Richard Nollan as Faculty Senate President

**Faculty Senate Annual Business Meeting**  
**May 11, 2010**  
**4:00**  
**GEB 104**

Richard Nollan Called the meeting to order at 4:24pm

Approval of Minutes

February 9, 2010 Faculty Senate Meeting unanimously approved as written

April 13, 2010 Faculty Senate Meeting unanimously approved with spelling correction.

Announcements

UTHSC Chancellor Search

Two candidates have been interviewed. Another is being scheduled.

Please go to the website to submit your review of the candidates that have been interviewed.

UT President Search

The search is moving forward.

New Business

none

Installation of new senators

The new senators were recognized and welcomed into the faculty senate

#### Election of President-Elect and Secretary/Treasurer for 2010-2011

The candidates were introduced and ballots were provided to all 2010-2011 senators.

Faculty Senate Executive Committee for 2010-2011 was presented.

Faculty Senate Committees Chairs and members for 2010-2011 were presented and accepted by unanimous vote.

#### Announcement of election results

President Elect: LB Brown: unanimous

Secretary/Treasurer: Richard Smith

vote: Richard Smith 23; Thad Wilson: 20

#### Other Business

##### A/V policy for UTHSC campus

The policy was presented to the FS.

The FS discussed the policy.

A motion was made to return the policy back to the committee to address comments brought up during discussion. This was seconded and approved by majority.

#### Adjournment

The meeting adjourned at 4:56pm

#### Upcoming meetings:

May 18: FSEC and Committee Chairs with Interim Chancellor Schwab - 8:00 - Hyman 101

June 3: FSEC – 8:00 -- Hyman 101

June 8: UTHSC Faculty Senate – 4:00 GEB 304

Minutes respectfully submitted by Audrey Zucker-Levin secretary/treasurer 5/11/10; revised 8/19/10 and approved 09/14/2010.